UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): October 8, 2020 (October 6, 2020)



(Exact name of registrant as specified in its charter)

Delaware (State or Other Jurisdiction of Incorporation) 000-23486 (Commission File Number) 62-1096725 (I.R.S. Employer Identification No.)

6210 Ardrey Kell Road Charlotte, North Carolina (Address of principal executive offices)

28277 (Zip Code)

 $(980)\ 264\text{-}4300$ (Registrant's telephone number, including area code)

(Former name or former address, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

	Trading	Name of each exchange
Title of each class	symbol	on which registered
Common Stock, par value \$0.01	NNBR	The Nasdaq Stock Market LLC

Common Stock, par value \$0.01	NNBR	The Nasdaq Stock Market LLC
Securities	registered pursuant to Section 12(g) of	f the Act:
	None (Title of class)	
the appropriate box if the Form 8-K filing is intenions (see General Instruction A.2. below):	ded to simultaneously satisfy the filing o	bligation of the registrant under any of the following
Written communications pursuant to Rule 425 und	er the Securities Act (17 CFR 230.425)	
Soliciting material pursuant to Rule 14a-12 under t	the Exchange Act (17 CFR 240.14a-12)	
Pre-commencement communications pursuant to R	Cule 14d-2(b) under the Exchange Act (17	7 CFR 240.14d- 2(b))
Pre-commencement communications pursuant to R	Rule 13e-4(c) under the Exchange Act (17	7 CFR 240.13e- 4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ($\S230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ($\S240.12b-2$ of this chapter).

Emerging growth company. □

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

COMPLETION OF ACQUISITION OR DISPOSITION OF ASSETS. ITEM 2.01.

On October 6, 2020 (the "Closing Date"), NN, Inc., a Delaware corporation ("NN"), and Precision Engineered Products Holdings, Inc., a Delaware corporation and wholly-owned subsidiary of NN (the "Company" and together with NN, the "Seller Parties"), completed the previously announced sale (the "Transaction") of NN's life sciences business (the "Life Science Business") to ASP Navigate Acquisition Corp., a Delaware corporation and an affiliate of American Securities, LLC (the "Purchaser"), pursuant to that certain Stock Purchase Agreement, dated as of August 22, 2020, by and among the Seller Parties and the Purchaser (the "Purchase Agreement").

Pursuant to Purchase Agreement, on the Closing Date, the Purchaser acquired all of the outstanding capital stock of the Company, and indirectly, the Company's subsidiaries operating the Life Sciences Business. As consideration for the Transaction, NN received an aggregate purchase price of approximately \$755 million in cash. In addition, an earnout payment of up to \$70 million may be payable to NN during the year ending December 31, 2023 if certain performance measures are achieved by the Life Science Business through December 31, 2022. As previously disclosed, NN plans to use net proceeds from the Transaction to pay down its senior credit facility.

The foregoing description of the Purchase Agreement and the transactions contemplated thereby is subject to, and qualified in its entirety by, the full text of the Purchase Agreement, a copy of which was previously filed as Exhibit 2.1 to NN's Current Report on Form 8-K filed on August 24, 2020, which is incorporated herein by reference.

ITEM 3.02. UNREGISTERED SALES OF EQUITY SECURITIES.

The information set forth in Item 2.01 of this Current Report on Form 8-K is incorporated herein by reference.

ITEM 7 01 REGULATION FD DISCLOSURE.

On October 6, 2020, NN issued a press release announcing the completion of the Transaction. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information, including the press release, furnished under this Item 7.01 shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and shall not be deemed incorporated by reference into any other filing by the Company under the Exchange Act or the Securities Act of 1933, as amended, except as otherwise expressly stated in such filing.

ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.

(b) Pro Forma Financial Information

NN's unaudited pro forma condensed consolidated balance sheet as of June 30, 2020, and the unaudited pro forma condensed consolidated statements of operations for the years ended December 31, 2017, December 31, 2018 and December 31, 2019 and the six months ended June 30, 2020, and the notes related thereto, are filed as Exhibit 99.2 and are hereby incorporated herein by reference.

(d) Exhibits

Exhibit

No.	<u>Description</u>
2.1	Stock Purchase Agreement, dated as of August 22, 2020, by and among NN, Inc., Precision Engineered Products Holdings, Inc. and
	ASP Navigate Acquisition Corp. (previously filed as Exhibit 2.1 to the Current Report on Form 8-K. filed on August 24, 2020 and

incorporated therein by reference)

- 99.1 <u>Press Release issued by NN, Inc. dated October 6, 2020</u>
- 99.2 <u>Unaudited pro forma condensed consolidated balance sheet of NN, Inc. as of June 30, 2020, and the unaudited pro forma condensed consolidated statements of operations for the years ended December 31, 2017, December 31, 2018 and December 31, 2019 and the six months ended June 30, 2020, and the notes related thereto</u>
- 104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 8, 2020

NN, INC.

By: /s/ Matthew S. Heiter

Name: Matthew S. Heiter

Title: Senior Vice President, General Counsel





FOR FURTHER INFORMATION:

AT ABERNATHY MACGREGOR Claire Walsh <u>cw@abmac.com</u> (212) 371-5999

FOR IMMEDIATE RELEASE October 6, 2020

NN, Inc. Completes Sale of Life Sciences Division

Charlotte, N.C., October 6, 2020 – NN, Inc. (NASDAQ: NNBR), a diversified industrial company, today announced that it has successfully completed the sale of its Life Sciences division to affiliates of American Securities LLC for the purpose of being combined with MW Industries, one of its portfolio companies. As previously disclosed, NN plans to use the estimated \$700 million in net proceeds from the sale to further pay down its debt and strengthen its balance sheet.

Warren Veltman, President and CEO, commented, "The divestiture of our Life Sciences division is an important milestone for NN to drive improved performance and generate long-term shareholder value. The proceeds from the sale will enable us to continue to pay down our debt and improve our balance sheet. With increased financial flexibility, we are now better positioned to capitalize on the synergistic assets, talent and global footprint of our Mobile Solutions and Power Solutions businesses to pursue key growth areas that will help drive operating performance, margin improvements and generate increased free cash flow."

With the proceeds from the transaction, NN expects to reduce its net leverage from approximately 6.1x to approximately 1.8x. Going forward, NN will be well-positioned as a diversified industrial platform with a growth trajectory of approximately \$600 million in annual sales over the next five years. The Company will leverage the synergistic offerings of its Mobile Solutions and Power Solutions businesses to unlock growth opportunities within its dynamic end markets, including electric vehicles and charging stations and aerospace and defense.

J.P. Morgan served as NN's financial advisor and Simpson Thacher & Bartlett LLP served as its legal advisor on the transaction.

About NN, Inc.

NN, Inc., a diversified industrial company, combines advanced engineering and production capabilities with in-depth materials science expertise to design and manufacture high-precision components and assemblies for a variety of markets on a global basis. Headquartered in Charlotte, North Carolina, NN has 30 facilities in North America, Europe, South America, and China.

Except for specific historical information, many of the matters discussed in this press release may express or imply projections of revenues or expenditures, statements of plans and objectives or future operations or statements of future economic performance. These, and similar statements, are forward-looking statements concerning matters that involve risks, uncertainties and other factors which may cause the actual performance of NN, Inc. and its subsidiaries to differ materially from those expressed or implied by this discussion. All forward-looking information is provided by the Company pursuant to the safe harbor established under the Private Securities Litigation Reform Act of 1995 and should be evaluated in the context of these factors. Forward-looking statements generally can be identified by the use of forward-looking terminology such as "assumptions", "target", "guidance", "outlook", "plans", "projection", "may", "will", "would", "expect", "intend", "estimate", "anticipate", "believe", "potential" or "continue" (or the negative or other derivatives of each of these terms) or similar terminology. Factors which could materially affect actual results include, but are not limited to: general economic conditions and economic conditions in the industrial sector, the impacts of the coronavirus (COVID-19) pandemic on the Company's financial condition, business operations and liquidity, inventory levels, regulatory compliance costs and the Company's ability to manage these costs, start-up costs for new operations, debt reduction, competitive influences, risks that current customers will commence or increase captive production, risks of capacity underutilization, quality issues, availability and price of raw materials, currency and other risks associated with international trade, the Company's dependence on certain major customers, and the successful implementation of the global growth plan including development of new products. Similarly, statements made herein and elsewhere regarding pending and completed transactions are also forward-looking statements, including statements relating to the future performance and prospects of an acquired business, the expected benefits of an acquisition on the Company's future business and operations and the ability of the Company to successfully integrate recently acquired businesses.

For additional information concerning such risk factors and cautionary statements, please see the section titled "Risk Factors" in the Company's periodic reports filed with the Securities and Exchange Commission, including, but not limited to, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2019 and the Company's Quarterly Report on Form 10-Q for the three months ended June 30, 2020. Except as required by law, we undertake no obligation to update or revise any forward-looking statements we make in our press releases, whether as a result of new information, future events or otherwise.

UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL INFORMATION

On October 6, 2020, NN, Inc. (the "Company") completed the sale of its life sciences business (the "Life Sciences Business") to ASP Navigate Acquisition Corp. for total cash consideration of approximately \$757.2 million. An additional earnout payment of up to \$70 million may be payable to the Company during the year ending December 31, 2023, if certain performance measures are achieved by the Life Sciences Business through December 31, 2022.

The unaudited pro forma condensed consolidated balance sheet and the unaudited pro forma condensed consolidated statements of operations are derived from, and should be read in conjunction with, the historical financial statements and notes thereto of the Company, as presented in its Annual Report on Form 10-K for the year ended December 31, 2019, filed with the Securities and Exchange Commission ("SEC") on March 16, 2020, and its Quarterly Report on Form 10-Q for the quarter ended June 30, 2020, filed with the SEC on August 7, 2020.

The unaudited pro forma condensed consolidated financial statements have been prepared giving effect to the sale of the Company's Life Sciences Business (the "Transaction") as if the Transaction had occurred on June 30, 2020, for the unaudited pro forma condensed consolidated balance sheet and on January 1, 2017, for the unaudited pro forma condensed consolidated statements of operations. The unaudited pro forma condensed consolidated financial statements have been prepared giving effect to the required use of proceeds to prepay a portion of the Company's credit facilities with all of the net proceeds from the Transaction as if the prepayment of credit facilities had occurred on June 30, 2020, for the unaudited pro forma condensed consolidated balance sheet and on January 1, 2017, for the unaudited pro forma condensed consolidated statements of operations.

The unaudited pro forma condensed consolidated financial statements are prepared in accordance with Article 11 of Regulation S-X. The pro forma adjustments are described in the accompanying notes and are based upon information and assumptions available at the time of the filing of this Current Report on Form 8-K.

The unaudited pro forma condensed financial statements do not purport to represent and are not necessarily indicative of what the Company's actual financial position and results of operations would have been had the transaction occurred on the dates indicated. In addition, these unaudited pro forma condensed consolidated financial statements should not be considered to be indicative of the Company's future financial performance.

The unaudited pro forma condensed consolidated financial information includes information, statements, and assumptions that are or may be considered "forward-looking" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements generally may be identified by the use of words such as "may," "should," "will," "expect," "anticipate," "continue," "estimate," "project," "believe," "plan" or similar expressions. Statements that describe objectives, plans, or goals also are forward-looking statements. These forward-looking statements involve risks and uncertainties, and actual results may differ materially from those contemplated by the forward-looking statements due to, among other, the risks and uncertainties described under the heading "Risk Factors" in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2019, and in the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2020. For any forward-looking statements contained herein, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, and the Company undertakes no obligation to update publicly or revise any forward-looking statements in light of the new information or future events, except as required by law.

Unaudited Pro Forma Condensed Consolidated Balance Sheet As of June 30, 2020

(in thousands)	Consolidated Historical NN, Inc.	Life Sciences Business	Pro Forma Adjustments	Notes	Pro Forma
Assets					
Current assets:		(10.15 0)	* * * * * * * * * *	4.5	* 04.0 5 6
Cash and cash equivalents	\$ 82,695	\$ (12,158)	\$ 14,289	(h)	\$ 84,826
Accounts receivable, net	105,661	(37,370)			68,291
Inventories	121,031	(51,950)	_		69,081
Income tax receivable	17,458		_		17,458
Other current assets	15,477	(4,087)			11,390
Total current assets	342,322	(105,565)	14,289		251,046
Property, plant and equipment, net	344,073	(116,050)	_		228,023
Operating lease right-of-use assets	77,121	(24,825)	_		52,296
Goodwill	196,467	(196,467)	_		
Intangible assets, net	306,577	(196,338)	_		110,239
Investment in joint venture	22,104	_	_		22,104
Other non-current assets	7,350	(290)	_		7,060
Total assets	\$1,296,014	\$(639,535)	\$ 14,289		\$670,768
Liabilities, Preferred Stock, and Stockholders' Equity					
Current liabilities:					
Accounts payable	\$ 43,751	\$ (12,010)	\$ —		\$ 31,741
Accrued salaries, wages and benefits	33,335	(15,925)	_		17,410
Income tax payable	867	(267)	_		600
Current maturities of long-term debt	20,567	(219)	_		20,348
Current portion of operating lease liabilities	7,068	(2,618)	_		4,450
Other current liabilities	32,266	(5,961)	_		26,305
Total current liabilities	137,854	(37,000)			100,854
Deferred tax liabilities	73,691	_	(56,821)	(b)	16,870
Long-term debt, net of current portion	816,956	(884)	(687,493)	(a)	128,579
Operating lease liabilities, net of current portion	79,712	(22,912)			56,800
Other non-current liabilities	31,195	(4,983)	_		26,212
Total liabilities	1,139,408	(65,779)	(744,314)		329,315
Series B convertible preferred stock - \$0.01 par value per share,	-,,,	(00,117)	(, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		22,52.22
100 shares authorized, 100 and 0 shares issued and outstanding	98,707	_	_		98,707
Total stockholders' equity	57,899	(573,756)	758,603	(d)	242,746
Total liabilities, preferred stock, and stockholders' equity	\$1,296,014	\$(639,535)	\$ 14,289	()	\$670,768
iotai nabinites, preferreu stock, and stockholders equity	\$1,270,014	$\frac{\psi(037,333)}{}$	Ψ 17,207		\$070,700

Unaudited Pro Forma Condensed Consolidated Statement of Operations For the Six Months Ended June 30, 2020

(in thousands, except per share data)	Consolidated Historical NN, Inc.	Life Sciences Business	Pro Forma Adjustments	Notes	Pro Forma
Net sales	\$ 350,165	(156,447)			\$ 193,718
Cost of sales (exclusive of depreciation and amortization shown separately below)	267,630	(109,121)	_		158,509
Selling, general and administrative expense	45,815	(14,024)	(1,358)	(c)	30,433
Depreciation and amortization	46,385	(23,701)	_		22,684
Goodwill impairment	239,699	(146,757)	_		92,942
Other operating expense, net	4,174	3	_		4,177
Income (loss) from operations	(253,538)	137,153	1,358		(115,027)
Interest expense	35,773	345	(25,192)	(e)	10,926
Other expense, net	239	259	_		498
Income (loss) before benefit for income taxes	(289,550)	136,549	26,550		(126,451)
Benefit (provision) for income taxes	18,955	6,363	(5,575)	(f)	19,743
Share of net income from joint venture	656	_	_		656
Loss from continuing operations	\$ (269,939)	\$ 142,912	\$ 20,974		\$ (106,053)
Basic net loss per common share:					
Loss from continuing operations per common share	\$ (6.55)				\$ (2.66)
Weighted average shares outstanding	42,154				42,154
Diluted net loss per common share:					
Loss from continuing operations per common share	\$ (6.55)				\$ (2.66)
Weighted average shares outstanding	42,154				42,154

Unaudited Pro Forma Condensed Consolidated Statement of Operations For the Year Ended December 31, 2019

(in thousands, except per share data) Net sales	Hi N	isolidated istorical IN, Inc. 847,451	Life Sciences Business (359,732)		Forma tments	Notes	Pro Forma \$487,719
Cost of sales (exclusive of depreciation and amortization shown separately	Ψ	017,101	(30),(32)				Ψ .07,715
below)		641,639	(250,952)		_		390,687
Selling, general and administrative expense		103,223	(33,066)		_		70,157
Depreciation and amortization		91,846	(46,860)		_		44,986
Restructuring and integration expense, net		(12)	<u> </u>		_		(12)
Other operating expense (income), net		866	(20)		_		846
Income (loss) from operations		9,889	(28,834)		_		(18,945)
Interest expense		57,155	(280)	(4	6,935)	(e)	9,940
Loss on extinguishment of debt and write-off of debt issuance costs		3,293	<u>—</u>	((2,741)	(g)	552
Other expense (income), net		1,140	61		_		1,201
Loss before benefit for income taxes		(51,699)	(28,615)	4	9,676		(30,638)
Benefit (provision) for income taxes		3,277	7,955	(1	0,432)	(f)	800
Share of net income from joint venture		1,681	_		_		1,681
Loss from continuing operations	\$	(46,741)	\$ (20,660)	\$ 3	9,244		\$ (28,157)
Basic net loss per common share:							
Loss from continuing operations per common share	\$	(1.13)					\$ (0.69)
Weighted average shares outstanding		42,030					42,030
Diluted net loss per common share:							
Loss from continuing operations per common share	\$	(1.13)					\$ (0.69)
Weighted average shares outstanding		42,030					42,030

Unaudited Pro Forma Condensed Consolidated Statement of Operations For the Year Ended December 31, 2018

(in thousands, except per share data)	Consolidated Historical NN, Inc.	Life Sciences Business	Pro Forma Adjustments	Notes	Pro Forma
Net sales	\$ 770,657	(248,173)			\$ 522,484
Cost of sales (exclusive of depreciation and amortization shown separately					
below)	589,181	(177,497)			411,684
Selling, general and administrative expense	93,583	(24,773)	_		68,810
Acquisition related costs excluded from selling, general and administrative					
expense	5,871	5,763	_		11,634
Depreciation and amortization	71,128	(28,080)	_		43,048
Goodwill impairment	182,542	_	_		182,542
Restructuring and integration expense, net	2,127	(1,234)	_		893
Other operating expense, net	6,089	737			6,826
Loss from operations	(179,864)	(23,089)	_		(202,953)
Interest expense	61,243	(179)	(52,671)	(e)	8,393
Loss on extinguishment of debt and write-off of debt issuance costs	19,562	_	(19,562)	(g)	_
Other expense (income), net	1,341	56			1,397
Loss before benefit for income taxes	(262,010)	(22,966)	72,233		(212,743)
Benefit (provision) for income taxes	13,413	5,489	(15,169)	(f)	3,733
Share of net loss from joint venture	(14,390)	_	_		(14,390)
Loss from continuing operations	\$ (262,987)	\$ (17,477)	\$ 57,064		\$(223,400)
Basic net loss per common share:					
Loss from continuing operations per common share	\$ (8.30)				\$ (7.05)
Weighted average shares outstanding	31,678				31,678
Diluted net loss per common share:					
Loss from continuing operations per common share	\$ (8.30)				\$ (7.05)
Weighted average shares outstanding	31,678				31,678

Unaudited Pro Forma Condensed Consolidated Statement of Operations For the Year Ended December 31, 2017

(in thousands, except per share data)	Consolidated Historical NN, Inc.	Life Sciences Business	Pro Forma Adjustments	Notes	Pro Forma
Net sales	\$ 619,793	(98,329)	—	110103	\$521,464
Cost of sales (exclusive of depreciation and amortization shown separately	, , , , , , ,	()			, ,
below)	460,414	(64,949)			395,465
Selling, general and administrative expense	74,112	(8,504)	_		65,608
Acquisition related costs excluded from selling, general and administrative	344	· — ·	_		344
Depreciation and amortization	52,406	(12,091)	_		40,315
Restructuring and integration expense, net	386	_			386
Other operating expense, net	351				351
Income (loss) from operations	31,780	(12,785)	_		18,995
Interest expense	52,085	52	(24,737)	(e)	27,400
Loss on extinguishment of debt and write-off of debt issuance costs	42,087	_	(36,460)	(g)	5,627
Derivative gain on change in interest rate swap fair value	(101)	_	_		(101)
Other expense (income), net	(2,084)				(2,084)
Loss before benefit for income taxes	(60,207)	(12,837)	61,197		(11,847)
Benefit (provision) for income taxes	79,545	(8,013)	(21,419)	(f)	50,113
Share of net income from joint venture	5,211				5,211
Income from continuing operations	\$ 24,549	\$ (20,850)	\$ 39,778		\$ 43,477
Basic net income per common share:					
Income from continuing operations per common share	\$ 0.89				\$ 1.58
Weighted average shares outstanding	27,433				27,433
Diluted net income per share:					
Income from continuing operations per common share	\$ 0.89				\$ 1.58
Weighted average shares outstanding	27,755				27,755

NOTES TO UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL INFORMATION (In thousands, except per share information)

Note 1. Basis of Presentation

The historical consolidated financial statements have been adjusted in the pro forma condensed consolidated financial statements to give effect to pro forma events that are (1) directly attributable to the Transaction, (2) factually supportable and (3) with respect to the pro forma condensed consolidated statements of operations, expected to have a continuing impact on the Company.

The pro forma condensed consolidated financial statements do not necessarily reflect what the consolidated Company's financial condition or results of operations would have been had the Transaction occurred on the dates indicated. They also may not be useful in predicting the future financial condition and results of operations of the Company. The actual financial position and results of operations may differ significantly from the pro forma amounts reflected herein due to a variety of factors.

The condensed consolidated pro forma financial information does not reflect the realization of any expected cost savings from the sale of the Life Sciences Business.

Note 2. Disposition of Life Sciences Business

The estimated net proceeds and gain on the sale of the Life Sciences Business, based on the historical book balances of the Life Sciences Business as of June 30, 2020, are as follows:

Proceeds from sale (1)	\$ 757,225
Net assets sold as of June 30, 2020	(573,756)
Currency translation adjustment in accumulated other comprehensive income as of	
June 30, 2020	(8,615)
Transaction costs (2)	(17,344)
Estimated gain on sale (3)	\$ 157,510

⁽¹⁾ Only cash proceeds are considered in the estimated gain calculation. The potential earnout payment of up to \$70 million will be recognized if the payment becomes probable.

Note 3. Pro Forma Adjustments

The following are descriptions of the pro forma adjustments related to the Transaction:

(a) Reflects the allocation of net proceeds from the Transaction to prepay term loans under the Company's credit facility. Collectively, the Company's credit facility includes a senior secured term loan with an outstanding principal balance of \$523.4 million as of June 30, 2020, an incremental term loan with an outstanding principal balance of \$251.3 million as of June 30, 2020, and a senior secured revolver with an outstanding principal balance of \$62.5 million as of June 30, 2020. The Company's credit agreement, as amended on August 22, 2020, requires all net proceeds (as defined by the credit agreement) from the Transaction to be applied as a prepayment of the senior secured term loan and the incremental term loan. The pro forma adjustment to debt includes the following amounts:

⁽²⁾ Transaction costs include accounting, tax, valuation, consulting, legal and investment banking fees related to the sale of the Life Sciences Business, including approximately \$1.4 million of Transaction costs expensed prior to June 30, 2020.

⁽³⁾ Using facts and circumstances available as of the date of this Current Report on Form 8-K, the Company expects no taxable gain on sale.

	As of June 30, 2020
Net proceeds used to pay down credit facilities	\$ (700,000)
Accelerated amortization of debt issuance costs	12,507
Pro forma adjustment to debt	\$ (687,493)

- (b) Represents the net deferred income tax liability related to the Life Sciences Business.
- (c) Reflects the removal of Transaction costs that were incurred prior to June 30, 2020, because they will not have a continuing impact on the Company.
- (d) The unaudited pro forma condensed consolidated statements of operations exclude the estimated gain resulting from the sale of the Life Sciences Business. This estimated gain will not have a continuing impact on the Company and is therefore reflected as a pro forma adjustment to stockholders' equity in the unaudited pro forma condensed consolidated balance sheet. The pro forma adjustment to stockholders' equity includes the following amounts:

	As of June 30, 2020
Pro forma adjustment to debt	\$ 687,493
Estimated cash on Life Sciences closing balance sheet	14,289
Deferred income taxes	56,821
Pro forma adjustment to stockholders' equity	\$ 758,603

(e) Reflects the change in estimated interest expense and amortization of debt issuance costs incurred from the Company's credit facility as a result of the requirement for the Company to use all net proceeds from the Transaction to prepay approximately \$700.0 million on its term loans. The proforma adjustment to interest expense is presented as if the Transaction and prepayment of debt had occurred on January 1, 2017. Amortization of debt issuance costs for the year ended December 31, 2017, includes \$19.1 million of accelerated amortization on the assumed prepayment date of January 1, 2017. The proforma adjustment to interest expense includes the following:

	Six M	onths Ended	Year Ended December 31,			
	Jur	ne 30, 2020	2019	2018	2017	
Interest on debt	\$	(22,745)	\$(43,550)	\$(49,049)	\$(40,700)	
Amortization of debt issuance costs		(2,447)	(3,385)	(3,622)	15,963	
Pro forma adjustment to interest expense	\$	(25,192)	\$(46,935)	\$(52,671)	\$(24,737)	

- (f) Represents the estimated income tax effect, using a federal statutory rate of 21% for 2020, 2019, and 2018, and 35% for 2017, related to the change in write-off of unamortized debt issuance costs and changes in interest expense. The effective tax rate of the Company after the Transaction may differ from what is presented in the unaudited pro forma condensed consolidated financial statements as a result of different tax jurisdictions.
- (g) Represents the loss on extinguishment of debt and write-off of unamortized debt issuance costs related to debt modifications as if the proceeds of the Transaction had been used for the required prepayment of the Company's term loans as of January 1, 2017.
- (h) Represents estimated cash on closing balance sheet that was factored into the calculation of proceeds from sale.