



AEROSPACE
& DEFENSE



AUTOMOTIVE



MEDICAL



GENERAL
INDUSTRY



ELECTRICAL

January 2018 Investor Presentation



Forward looking statements

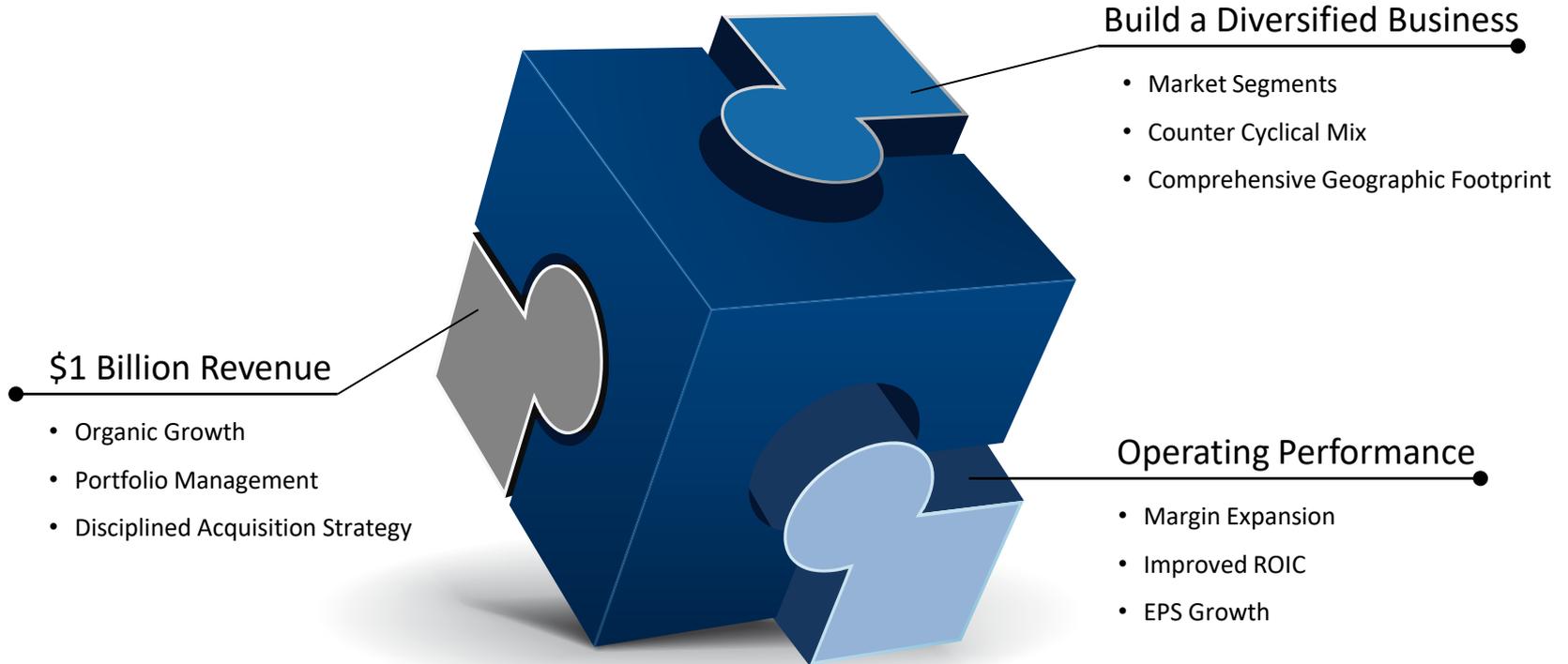
Forward Looking Statement: With the exception of the historical information contained in this presentation, the matters described herein contain forward-looking statements that are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements involve a number of risks and uncertainties that may cause actual results to be materially different from such forward-looking statements. Such factors include, among others, general economic conditions and economic conditions in the industrial sector, competitive influences, risks that current customers will commence or increase captive production, delayed customer product launches, risks of capacity underutilization, quality issues, availability of raw materials, currency, pending and complete transactions and other risks associated with international trade, the Company's dependence on certain major customers, and other risk factors and cautionary statements listed from time to time in the Company's periodic reports filed with the Securities and Exchange Commission, including, but not limited to, the Company's Annual Report on 10-K for the fiscal year ended December 31, 2016.

With respect to any non-GAAP financial measures included in the following presentation, the accompanying information required by SEC Regulation G and a reconciliation of those measures to the most directly comparable GAAP equivalent can be found in the "Investor Relations" section of the Company's web site, www.nninc.com, under the heading "News & Events" and subheading "Presentations."

Disclaimer: NN disclaims any obligation to update any such factors or to publicly announce the result of any revisions to any of the forward-looking statements included herein or therein to reflect future events or developments.



Strategic Plan at a Glance

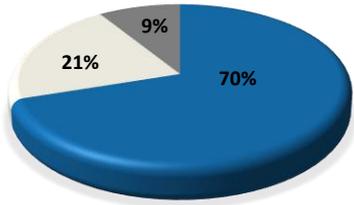




Engineered for Growth

2013

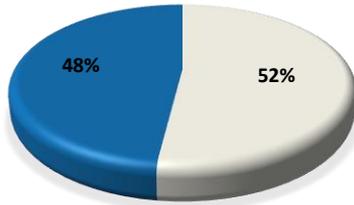
Segments as a % of revenue



- Metal Bearing Components
- Precision Metal Components
- Plastic & Rubber Components

2017

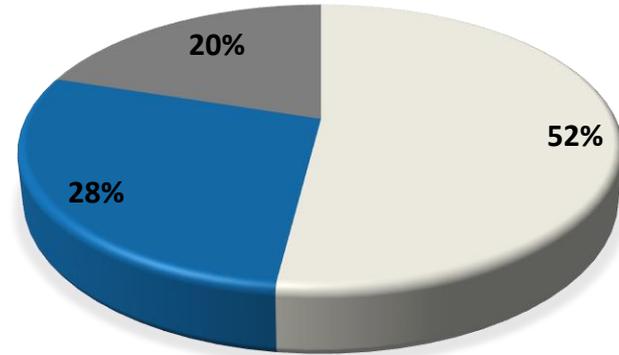
Segments as a % of revenue*



-  PRECISION ENGINEERED PRODUCTS
-  autocam Precision Components Group

2018

New Segments as a % of revenue*



-  POWER SOLUTIONS
-  LIFE SCIENCES
-  MOBILE SOLUTIONS



Engineered for Growth - Organizational Chart

2017 Leadership Structure

Rich Holder
Pres. & CEO

JR Widders
Senior VP – Integration
& Transformation

Tom Burwell
Senior VP – CFO

Robbie Atkinson
VP – Strategy

Matt Heiter
Senior VP – General
Counsel

Gail Nixon
VP – Human
Resources

Chris Qualters
VP - CCO

Warren Veltman
Senior VP – Autocam
Group

John Manzi
Senior VP – PEP
Group



2018 Leadership Structure

Rich Holder
Pres. & CEO

Tom Burwell
Senior VP – CFO

Matt Heiter
Senior VP –
General Counsel

Gail Nixon
Senior VP –
Human Resources

Chris Qualters
Executive VP –
Power Solutions

Warren Veltman
Executive VP –
Mobile Solutions

Robbie Atkinson
Executive VP –
Life Sciences

More Efficient and Growth Driven Organization



NN Operating System

Integrated Operating Company

- Common methodologies delivering near & long term value

Flex Productivity

- Maximizing performance no matter the market conditions

Leverage Technology

- One Platform, one company

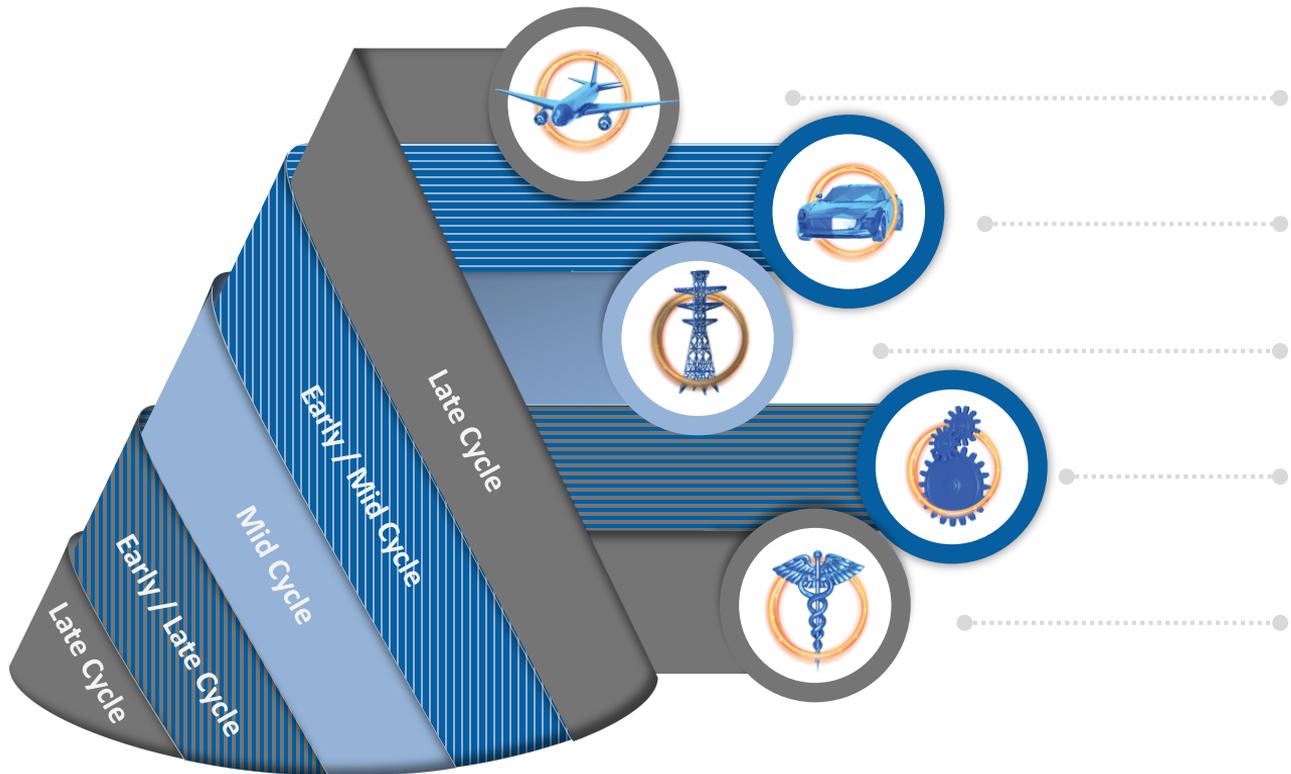
Prescriptive Processes

- Disciplined execution of the operating plan





Diversified Portfolio with Secular Trends



Aerospace & Defense

- End Market Growth Rate: 3% - 5%
- NN Growth Rate: 7% - 9%

Automotive

- End Market Growth Rate: 2% - 4%
- NN Growth Rate: 4% - 6%

Electrical

- End Market Growth Rate: 3% - 5%
- NN Growth Rate: 6% - 8%

General Industrial

- End Market Growth Rate: 2% - 4%
- NN Growth Rate: 4% - 6%

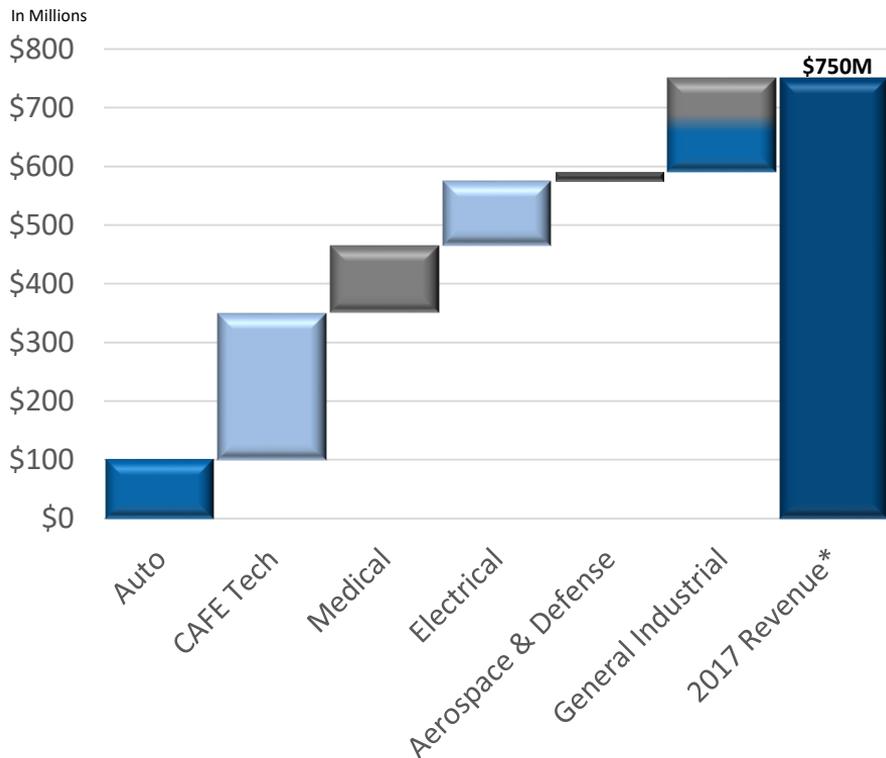
Medical

- End Market Growth Rate: 5% - 8%
- NN Growth Rate: 7% - 9%

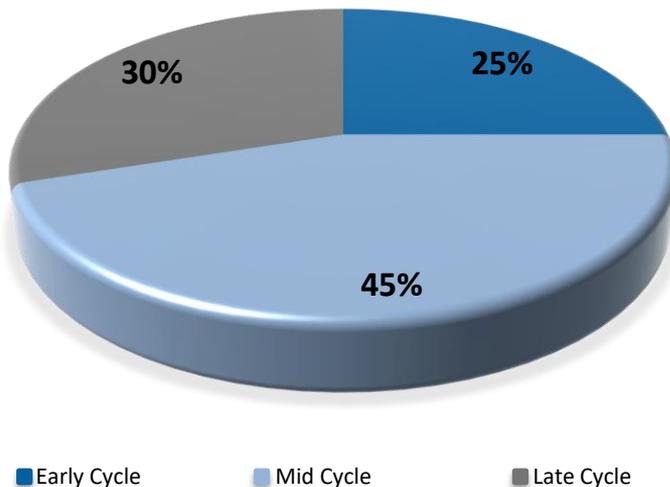


A Balanced Business – Cyclical Mix

2017 Market Segment Revenue*



Cyclical Mix

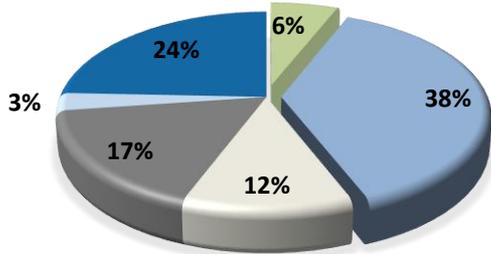




A Diversified Industrial Business

End Markets as a % of Revenue*

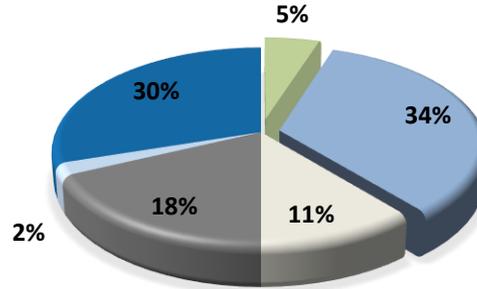
2017



56% Diverse Portfolio

End Markets as a % of EBITDA*

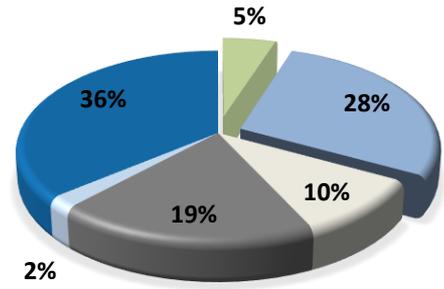
2017



61% Diverse Portfolio

End Markets as a % of Free Cash Flow*

2017

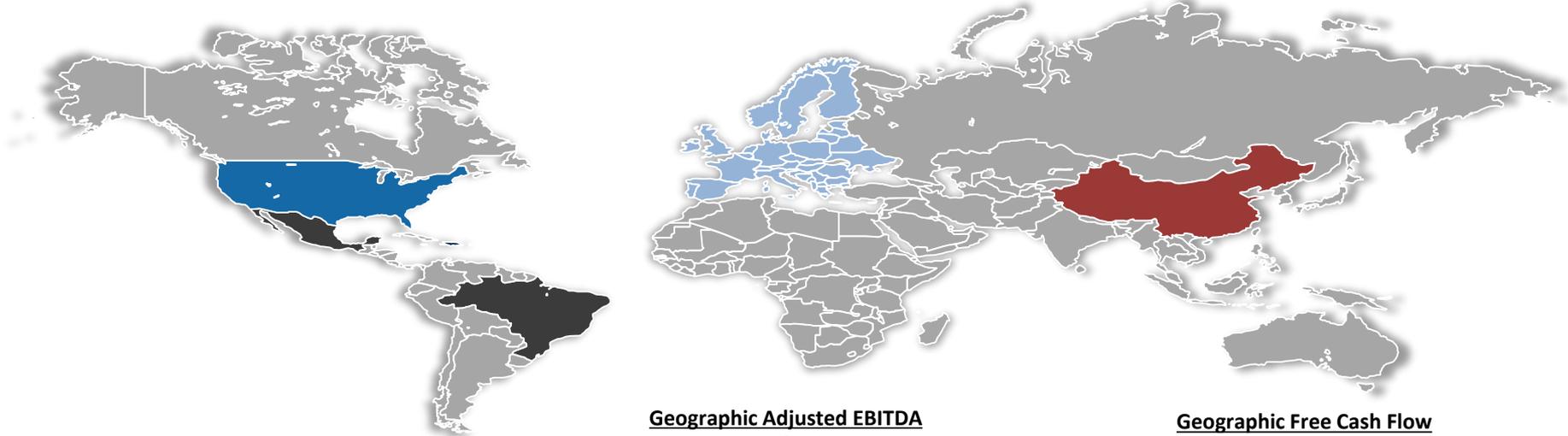


67% Diverse Portfolio

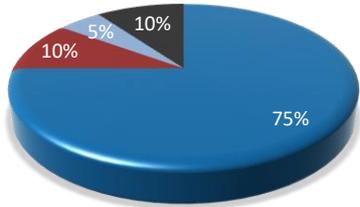
- Aerospace & Defense
- CAFE Technology
- Medical
- Automotive
- Electrical
- General Industrial



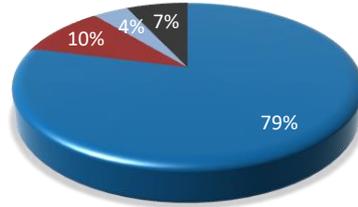
Strategic Global Footprint



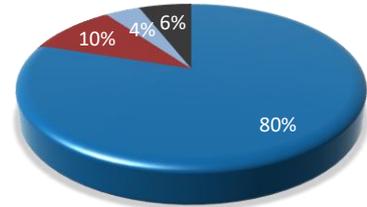
Geographic Revenue Contribution



Geographic Adjusted EBITDA Contribution

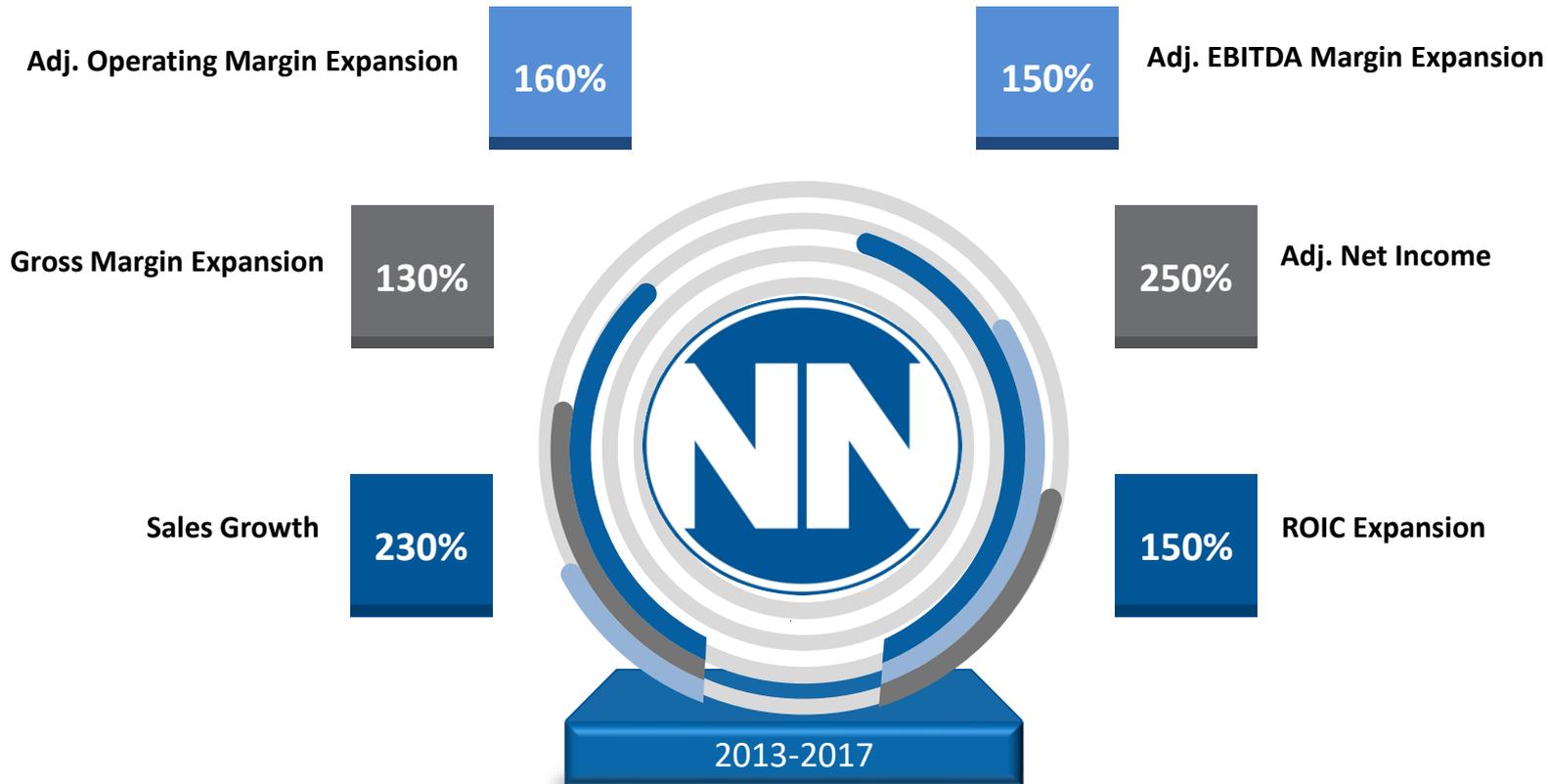


Geographic Free Cash Flow Contribution



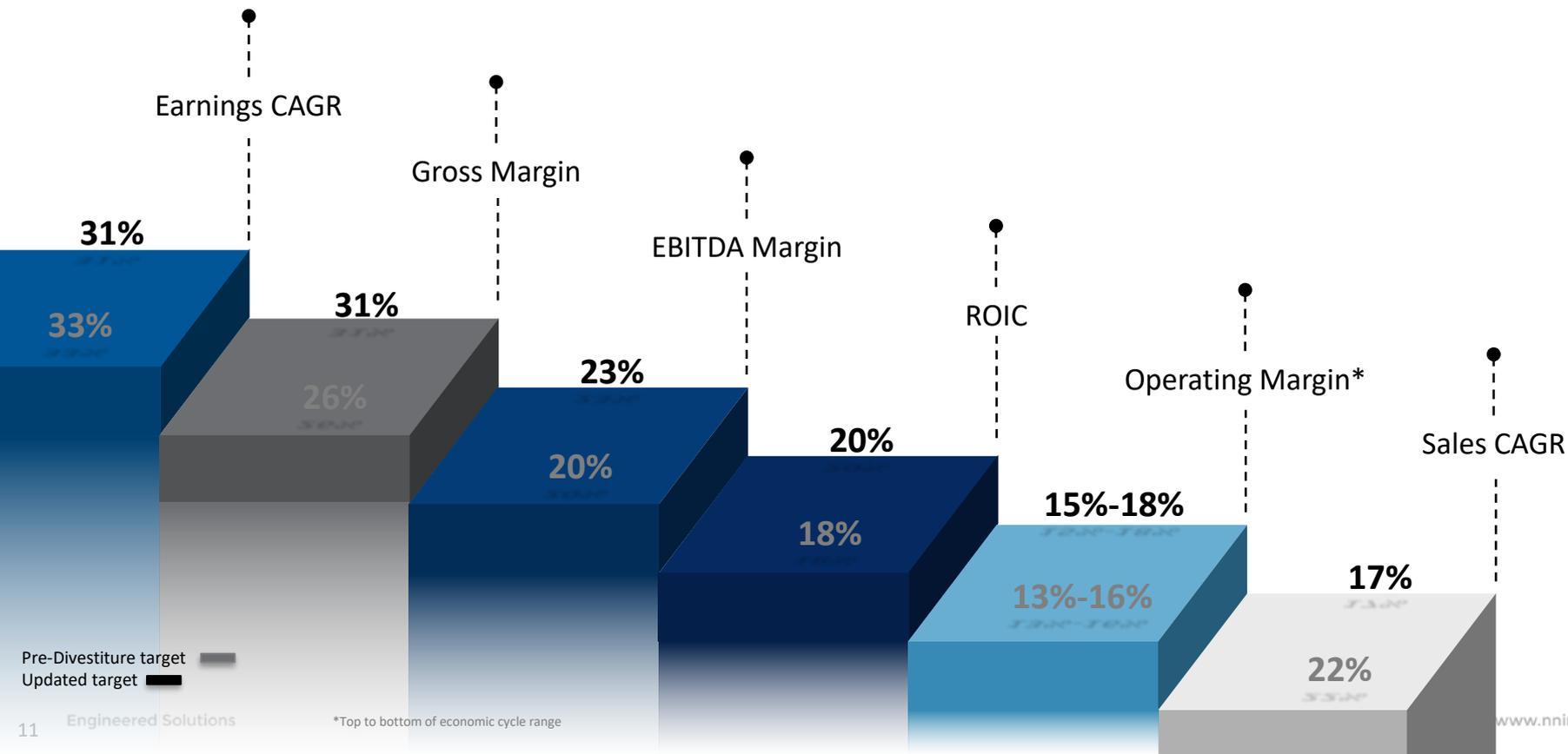


Strategic Growth and Operating Performance



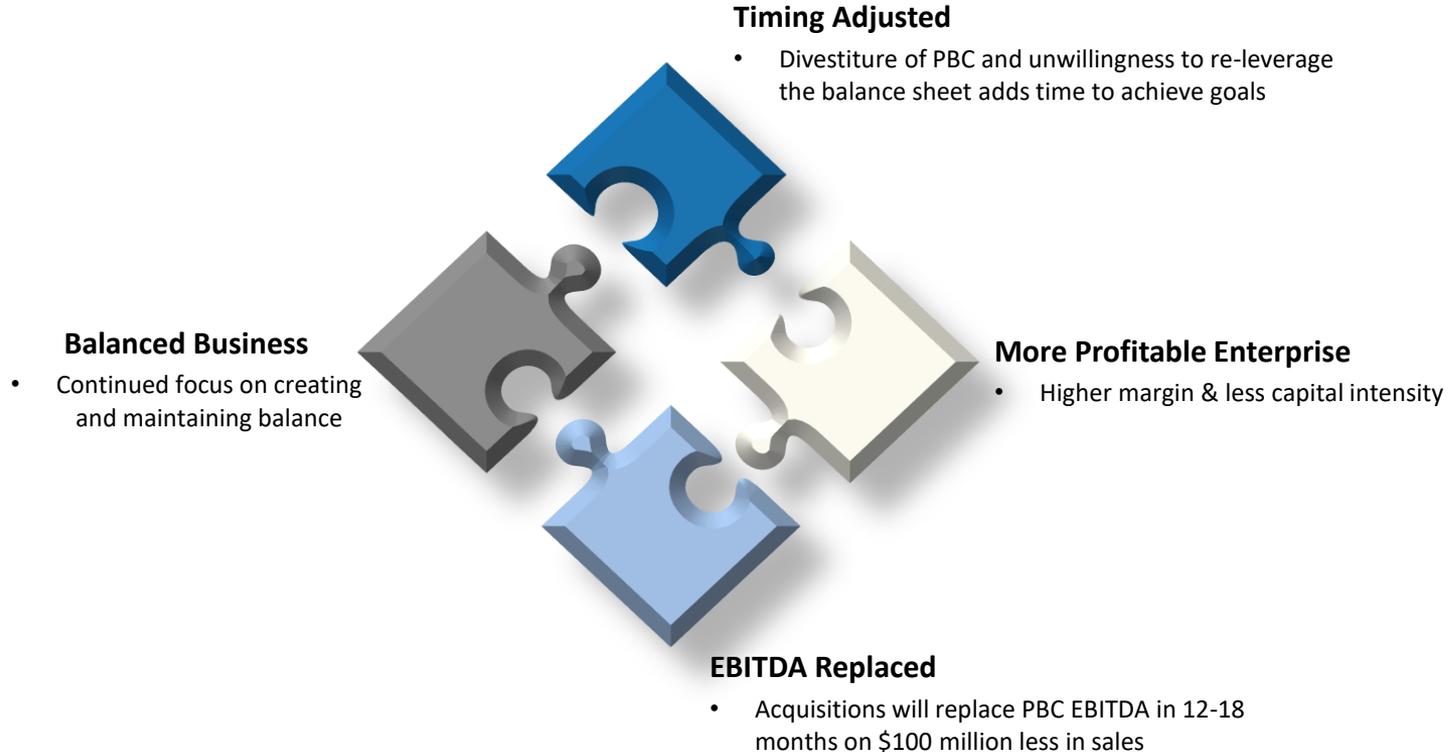


Updated Strategic Targets – Post Divestiture





Strategy Remains Unchanged





4th Quarter 2017 Guidance

	Third Quarter Actual	Fourth Quarter Guidance	Commentary
Net Sales	\$148.2M	\$152M - \$157.5M	
Adj. Op Margin^(a)	10.4%	10.6% - 11.0%	Reduced manufacturing days in Q4
Adj. EBITDA	\$27.4M	\$28M - \$29M	Continued improvements in the NN Operating System driving expansion
Adj. Diluted EPS^(b)	\$0.29	\$0.30 - \$0.34	Continued investment in new programs and holding SG&A



2017 Guidance

	2017 Updated Guidance	Commentary
Net Sales	\$616M - \$621M	Excludes PBC sales for the year 2017
Adj. Operating Margin^(a)	11.6% - 11.7%	Excludes PBC for the entire year. Holding on to infrastructure to support future growth and acquisitions
Adj. EBITDA	\$138M - \$139M	Holding on to infrastructure to support future growth and acquisitions
Adj. Diluted EPS^(b)	\$1.57 - \$1.61	Continued carrying cost of infrastructure
CAPEX	\$35M - \$45M	We continue to invest in growth
Free Cash Flow¹	\$48M - \$51M	Excludes free cashflow post the close of the PBC divestiture

Engineered Solutions



AEROSPACE
& DEFENSE



AUTOMOTIVE



MEDICAL



GENERAL
INDUSTRY



ELECTRICAL

Inspired by i**INN**ovation